

The CEFRES, Centre français de recherche en sciences sociales,  
Prague, in cooperation with the Institute of International Relations  
would like to invite you to a seminar by

## **Christian Lequesne**

Professor of Political Science at Sciences Po Paris,  
Senior Research Fellow at CERI

on

# **"The European External Action Service (EEAS) and Member States Diplomacies: The Limits of Vertical Coordination"**

**Opening:** Petr Kratochvíl, Director, Institute of International Relations, Prague

**Chair:** Philippe Rusin, Director, Centre français de recherche en sciences  
sociales, Prague

**Discussant:** Vojtěch Belling, State Secretary for European Affairs, Office of  
the Government of the Czech Republic

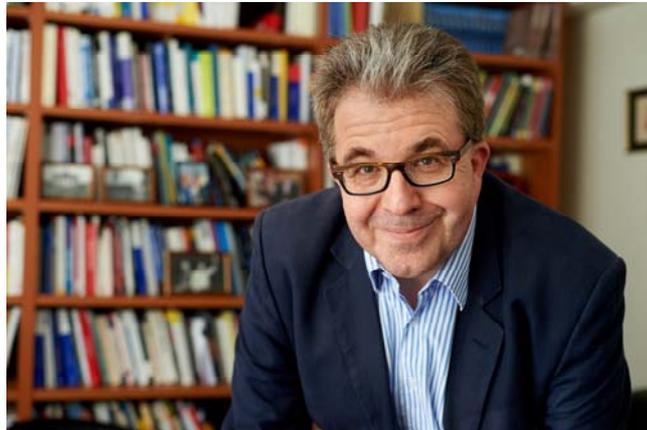
**Friday 17<sup>th</sup> January, 10:00**

Institute of International Relations, Nerudova 3, Prague 1

(<http://www.iir.cz/>)

Working language: English

Please confirm your participation to the Conference Service of the Institute of  
International Relations (e-mail: [registrace@iir.cz](mailto:registrace@iir.cz)).



**Christian Lequesne** holds degrees from the Institut d'Etudes Politiques de Strasbourg, the College of Europe, Bruges and a Ph.D. in political science from Sciences Po Paris. Assistant, Department of Political and Administrative Studies of the College of Europe (1986-1988). Research fellow at CERI since 1988 and Deputy director of the center between 2000 and 2003. Director of the Centre français de recherche en sciences sociales (CEFRES) in Prague from 2004 to 2006. LSE-Science Po Alliance Professor at the European Institute of the London School of Economics and Political Science from 2006 to 2008. Appointed director of CERI from 1<sup>st</sup> January 2009 to 31<sup>st</sup> December 2013. Director of publication of *Critique internationale*, of the series "Les Grandes Etudes internationales" (Fayard), and of the "CERI' series in international relations and political economy" (Palgrave). He is an EU expert, who has published extensively on institutions, policymaking and enlargement, in French, English and German.

#### **Abstract:**

The EEAS is at the centre of a coordination function of the EU foreign policy. The notion of coordination is a central purpose of organizations which have given to a huge body of academic literature. In the case of the EEAS, coordination consists in assuming through various methods close to the ones described by Okhuysen and Bechky a bureaucratic function in a public organization that has to conciliate its objective to deliver an efficient and legitimate foreign policy with a strong degree of diversity. Diversity has mainly two dimensions: a horizontal one (there are several supranational institutions responsible for the delivering of the EU foreign policy as the Commission, the European Parliament, the European Council) and a vertical one (there are 28 Member States responsible for the delivering of the EU foreign policy). The EEAS is just in the middle of the two axes and has to do its best to conciliate the positions of the multiple actors. In concrete terms, it means that the EEAS will distinguish in its bureaucratic process horizontal coordination (mainly done in Brussels) from vertical coordination (done in Brussels but also a lot in the Delegations)

This contribution will concentrate on the vertical dimension of the coordination between the EEAS and Member States diplomacies. Based on 30 interviews done between 2011 and 2013, it will try to capture it through three issues: the staff, the share of resources, and the procedures.